



CITY OF REVELSTOKE

Implementation Strategy

City of Revelstoke Official
Community Plan 2022

Table of Contents

PART 1 – OVERVIEW 1
PART 2 – MONITORING & REPORTING 4
PART 3 – COMMUNITY INDICATORS..... 6
PART 4 – ACTION ITEMS..... 9



PART 1 – OVERVIEW

The City of Revelstoke has been engaged in completing an updated Official Community Plan (OCP) since 2019. On July 26, 2022, Revelstoke City Council adopted an updated OCP that is intended to guide development within the City for a 10-20 year timeframe. The OCP provides guidance on the nature and location of land use, development, and services based on identified community values and priorities. Implementing the goals and policies in the OCP will help the community achieve its vision of becoming a sustainable mountain community that balances the environmental, social, economic, and cultural values within a local, regional, and global context.

The goals and actions as contained in the OCP will require coordination between all City departments and efforts from the non-profit and business sectors as well as the community at large. In accordance with the provisions of the *Local Government Act*, all future bylaws need to be consistent with the OCP. Council is guided by the OCP in its decisions, and City staff are required to follow the OCP in their work and recommendations to Council.

The OCP includes a variety of action items that span multiple areas as it relates to future development within the City. While the City is primarily responsible for implementing the OCP, to ensure it is successful in meeting the needs and expectations of the community, partnerships and collaboration with various government agencies, Indigenous partners, the local business community, and non-profit sector will be required. The nature of these relations will be based on the scale and scope of each action that is being addressed.



One of the main requirements of an OCP is to provide direction for the use and general location of different types of development such as residential and industrial. While the OCP provides high level direction, the City's Zoning Bylaw includes specific provisions that guide the on-the-ground development. While amendments to various City bylaws and development of new strategies will be required to achieve the goals of the OCP, the Zoning Bylaw will require substantial changes to bring it into conformity with the OCP policies regarding land use and density.

This implementation strategy includes the following parts:

- **Part 1 – Overview** provides background details on the purpose of the Implementation Strategy
- **Part 2 – Monitoring and Reporting** requirements to ensure that the community is aware on the progress of OCP implementation
- **Part 3 – Community Indicators** that will help provide the relevant data necessary for the City to be responsive and adapt to the changing needs of the community
- **Part 4 – Action Items** as outlined in the OCP including the stakeholders responsible for implementation and general timing

Actions have been identified to be completed over the short term (1-5 years), medium term (5-10 years), and long term (10-20 years). These timelines are subject to change based on Council priorities, department workplans, and budgeting. Timelines can be impacted by changes to funding, staffing levels, community needs, and emerging issues.

PART 2 – MONITORING & REPORTING

Monitoring, evaluation and reporting for the OCP is a critical component to understand the trajectory of the City and whether growth is meeting the goals and expectations of the community. Evaluating the implementation of the OCP will reveal areas where the City is succeeding in meeting the identified community goals as well as those areas that may require more attention and review. The OCP is intended to be a living document and effective monitoring will ensure that the OCP adapts to the changing needs of the community as Revelstoke experiences growth. The general process from plan development to adjusting is shown in Figure 1.

Part 2 of the OCP outlines high level targets for the community as part of future growth. These targets include:

- **Population** – Anticipated average annual population growth of 1.5% over the next 20 years, with an increase in usual residents of 2,709
- **Housing** – Residential development target of new development comprising 25% single-detached dwellings with 75% being ground-oriented and apartment multi-unit dwellings
- **Environment** – 40% reduction in GHG emissions from 2007 levels by 2030
- **Economy** – Support existing resource-based industries, emerging tech sector, and entrepreneurs, while continuing to transition into a four-season destination



Figure 1: OCP Evaluation Cycle

Reporting on OCP implementation will be completed annually by City staff to Council. Staff will use available data provided from important community indicators as outlined in Part 3 of the OCP Implementation Strategy. As the impacts of a new OCP take time to become noticed within the community, the first annual review will occur in the fall of 2023.

Annual reporting to Council will generally include the following details that will be supported by data from community indicators as required:

- **Statistics** to provide information to Council and the community that may include but not be limited to:
 - **Development Statistics** such as new housing starts by type, population growth, commercial / industrial growth, total number of permits issued.
 - **Economic Development Statistics** to show the economic development trends, business license data.
 - **Environmental Statistics** such as household energy use, waste collection data, water / wastewater data, new electric vehicle charging stations, GHG emissions.
 - **Social Development Statistics** such as data about use of community support facilities from non-profits, crime rates. Some of these statistics would be gathered from other community plans (Poverty Reduction, Workforce Development Strategies etc.)
- **Information** about whether the goals and targets of the OCP are being met
- **Recommendations** for any changes to the OCP or areas that require further evaluation
- **Action Item Matrix** update to show the status of various action items that have been undertaken by the City (Action item Matrix shown in Part 4).

While staff will strive to report on the most current available information, it is noted that some of the information that the City would be relying upon to represent key community indicators is not managed by the City and may not be available annually.

PART 3 – COMMUNITY INDICATORS

Community indicators are important pieces of information that provide data about past and current trends to help inform decision-makers on progress towards implementation of plans. The table below provides an overview of some key community indicators that will support the annual reporting discussed in Part 2 of the OCP Implementation Strategy.

INDICATOR	DESCRIPTION	TARGET	DATA SOURCE
LAND USE & DEVELOPMENT			
Development Activity	<p>Provides information about the total number of building permits issued for different types of buildings (residential, commercial, industrial).</p> <p>A steady increase in well-managed development activity has important economic impacts for the community and supports the well-established local construction industry and grows the assessment base to provide community services. A significant increase needs to be managed carefully so that City infrastructure is not impacted and there is staff capacity to manage the increase in workload while still maintaining service levels to the community.</p>	Steady Increase	Building Permits
Population	<p>Measures the total increase in population growth within the City. Because the City has seasonal fluctuations that may not be captured in traditional population reports, independent analysis may need to be undertaken periodically to monitor changes in these population groups.</p>	Steady Increase	National Census BC Stats Waste collection and water usage data
Downtown Revitalization	<p>Provides information about the number of permits issued for re-development / revitalization in the downtown specifically (form and character development permits, patio permits)</p>	Increase	Development Permits Encroachment Permits

INDICATOR	DESCRIPTION	TARGET	DATA SOURCE
Sustainable Transportation	Measures the total number of riders and other transit related data for services provided in the City.	Increase	BC transit
HOUSING			
Housing Diversity	Provides information about the type of residential construction the City is seeing. This will help support the target that the City has set for new development to diversify the housing stock (new development being 25% single-detached and 75% multi-unit). Building permit will show what is being constructed with the most immediate impact, rezoning applications will show trends that will help shape development that will be constructed in the coming years.	Increase in Multi-Unit Dwellings Decrease in Single-Detached	Building Permits Rezoning
Housing Affordability	Measures the cost of housing within the City and shares of owner and renter households spending 30% or more on shelter costs. As the City is seeing a substantial increase in the cost of housing, more income has been going towards shelter costs.	Decrease (% of income used for housing)	Statistics Canada BC Assessment BC Stats
Vacancy Rate	Measures the total percentage of available units for rent within the City. Given the size of Revelstoke and seasonal fluctuations, this measure can be challenging to capture and reliance on more informal local data sources may be required.	Increase	Local real estate data CMHC
ECONOMIC			
Construction Value	Measures the total value of construction for all issued building permits in the City. The value of construction is a key indicator that relates to development activity as well as economic growth within the City.	Increase	Building Permits
Business License	Measures the total number of new business licenses issued in the City and the number of retained businesses in the City. This provides important insight into the number and type	Increase (in new licenses)	Business License

INDICATOR	DESCRIPTION	TARGET	DATA SOURCE
	of new / existing businesses that are coming into and staying in the City. Data on cancelled business licenses also provides information on tracking business cycles.	Decrease (in cancelled licenses)	
ENVIRONMENT			
GHG Emissions	Measures greenhouse gas emissions from household electricity use within the City. This data is provided from BC Hydro and FortisBC	Decrease	Provincial utilities
Electric Vehicle Charging Stations	Provides information on the total number of electric vehicle charging stations within the City. Some of these require building permits and some do not, so cataloguing of new charging infrastructure as it becomes available will be needed.	Increase	City permit data and publicly available data sources
Solid Waste	Measures the amount per capita of solid waste in landfills.	Decrease	Landfill scale data (CSRD)
Water Use	Measures the total amount of water used by City residents and businesses per capita.	Decrease	City utility data
SOCIAL			
RCMP Call Data	Monitors the RCMP calls within the City. Calls are categorized as “founded” or “unfounded”	Decrease	Local RCMP
Social Service Supports	Measures the usage of social services such as the food bank and other services provided by local non-profit organizations such as Community Connections.	Decrease	Local non-profits

PART 4 – ACTION ITEMS

The below is referred to as the **Action Item Matrix** and outlines all action items from Part 3 and Part 4 of the OCP. It is broken up by OCP section and includes the community goals that each individual action item seeks to achieve, anticipated timing, status, and a list of all responsible stakeholders for seeing the actions items through to completion. Some actions are specific and once completed, will not need to be revisited. Others are broader and will be ongoing throughout the lifespan of the OCP.

Council is not included as a responsible stakeholder in the Action Item Matrix below because they are in a decision-making role to review these projects as presented. Council is responsible for listening to the community, making decisions on files as they are presented, and setting strategic direction for staff.

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
INDIGENOUS RECONCILIATION				
1) Develop a City-wide policy to guide communication, engagement, and collaboration with Indigenous communities.	Short Term	Not Initiated	Safe, Resilient & Healthy Communities	City staff
2) Reflect Indigenous heritage and values in arts, culture, recreation, and tourism programming and services.	Short Term	Ongoing	Vibrant Arts & Culture Safe, Resilient & Healthy Communities	City staff Non-profit sector Industry sector
3) Develop partnerships with Indigenous communities to further action on shared community and economic development goals.	Short Term Medium Term Long Term	Ongoing	Diverse Local Economy Safe, Resilient & Healthy Communities	City staff Industry sector

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
PARKS, RECREATION & CULTURE ACTIONS				
PARKS, TRAILS & RECREATION FACILITIES				
4) Review the City's Development Cost Charge Bylaw to determine feasibility of incorporating a Parks Development Cost Charge to support long-term financing of developing existing parks and providing new ones.	Short Term	Not initiated	Sustainable Built Environment	City staff
5) Work with non-profit organizations, community groups, and the business community to provide informational material about parks, trails, recreational facilities, local artists / performers, and Indigenous culture to promote education and improve accessibility of amenities for residents and visitors of all ages.	Short Term Medium Term Long Term	Ongoing	Safe, Resilient & Healthy Communities Vibrant Arts & Culture	City staff Non-profit sector
6) Identify opportunities to acquire trail routes through rezoning, park dedication, registration of right-of-way, lease, or land preservation agreement to support an interconnected trail network. Require desired recreational trails to be dedicated as public right-of-way or otherwise be provided to the City in accordance with and to the extent permitted by provincial legislation.	Short Term Medium Term Long Term	Ongoing	Sustainable Built Environment	City staff

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
7) Review, prioritize, and implement improvements for City owned recreation facilities.	Short Term	Ongoing	Sustainable Built Environment	City staff
8) Enhance public awareness of existing parkland and open space located in environmentally sensitive areas such as riparian areas or grasslands, through community education initiatives, promotional materials, and informational signage, in collaboration with community agencies and other stakeholders.	Short Term Medium Term Long Term	Ongoing	Healthy Ecosystems Sustainable Built Environment	City staff Non-profit sector
ARTS & CULTURE				
9) Develop a cultural plan to retain, enhance, promote, and increase awareness of Indigenous settlement, natural heritage, and cultural spaces.	Short Term	Not initiated	Vibrant Arts & Culture	City staff Non-profit sector
10) Develop an inventory of locations that would be suitable for public arts projects, and map cultural areas of significance to support their preservations and enhancement.	Short Term	Not initiated	Vibrant Arts & Culture	City staff Non-profit sector
11) Review City bylaws for opportunities to streamline processes for holding community events, festivals, performances, and pursuing public art projects on City lands.	Short Term	Not initiated	Safe, Resilient & Healthy Communities	City staff
12) Continue to build authentic relationships with Indigenous partners to promote	Short Term	Ongoing	Vibrant Arts & Culture	City staff

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
reconciliation and educate the public about our shared heritage.	Medium Term Long Term		Safe, Resilient & Healthy Communities	Non-profit sector Industry sector
COMMUNITY ECONOMIC DEVELOPMENT ACTIONS				
SUSTAINABLE ECONOMIC DEVELOPMENT				
13) Collect, share, and monitor local business and economic data to enhance understanding of trends and indicators, track progress on key indicators, and better inform policy and investment decisions. Share business intelligence and best practises with the community through effective use of communication tools, where appropriate.	Short Term Medium Term Long Term	Ongoing	Diverse Local Economy	City staff Non-profit sector Industry sector
14) Collaborate with business service partners and other key stakeholders to identify and leverage funding and investment opportunities.	Short Term Medium Term Long Term	Ongoing	Diverse Local Economy Safe, Resilient & Healthy Communities	City staff Industry sector Non-profit sector
15) Lead the creation of an Indigenous community engagement strategy that will guide economic development in partnership with Indigenous partners.	Short Term	Not initiated	Safe, Resilient & Healthy Communities	City staff
16) Collaborate with business service partners to explore opportunities for tax incentives and redevelopment grants to support local business owners.	Short Term	Not initiated	Diverse Local Economy	City staff Industry sector

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
17) Explore how the impacts of climate change will affect residents and businesses in the City, including economic and recreational activities that rely heavily on specific weather conditions.	Short Term	Not initiated	Healthy Ecosystems Diverse Local Economy	City staff
18) Explore / initiate opportunities for expanding broadband, high-speed internet services within the community and region.	Short Term	Not initiated	Safe, Resilient & Healthy Communities Diverse Local Economy	City staff
19) Implement the Technology Strategy, as updated from time to time, to enable technology-based business growth to support digital adoption for existing businesses.	Short Term Medium Term Long Term	Ongoing	Diverse Local Economy	City staff Industry sector
20) Work with Indigenous partners and industry to promote sustainable and innovative resource development, including forest management techniques.	Short Term Medium Term Long Term	Ongoing	Safe, Resilient & Healthy Communities Diverse Local Economy	City staff Industry sector
21) Partner with community and regional organizations on awareness and education campaigns to boost support for food production.	Short Term Medium Term Long Term	Ongoing	Diverse Local Economy Safe, Resilient & Healthy Communities	City staff Non-profit sector Industry sector
22) Develop other specific sectoral based actions to support industry as needed.	Medium Term Long Term	Not initiated	Diverse Local Economy	City staff Industry sector

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
23) Improve communication between the City, businesses, and developers to give them a clear picture of what will be required in terms of plans, costs, and processes in property improvement and development initiatives.	Short Term	Ongoing	Diverse Local Economy	City staff
24) Explore opportunities for tax incentives, redevelopment grants, disaster relief, and climate mitigation to support local business owners and organizations impacted by disasters or other global events that interrupt normal business activities.	Short Term Medium Term Long Term	Ongoing	Diverse Local Economy	City staff
WORKFORCE DEVELOPMENT				
25) Work in collaboration with business and social service partners to create a Workforce Development Strategy that will close the labour gap and increase job participation rates to meet current workforce needs.	Medium Term	Not initiated	Safe, Resilient & Healthy Communities Diverse Local Economy	City staff Non-profit sector Industry sector
26) Support and partner in workforce data collection to assess and monitor current labour force needs / gaps and to forecast future trends and challenges.	Short Term Medium Term Long Term	Ongoing	Diverse Local Economy	City staff
27) Identify opportunities and resources to enable education, training, transferable skills, workforce mobility, recruitment, and retention of a skilled workforce.	Short Term Medium Term Long Term	Ongoing	Diverse Local Economy	City staff Non-profit sector Industry sector

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
28) Develop strategic partnerships with industry, institutions, and other levels of government to position the workforce for future growth, disruption, and emerging sectors of the local economy.	Short Term Medium Term Long Term	Ongoing	Diverse Local Economy	City staff Non-profit sector Industry sector
29) Develop specific sectoral based actions to support labour force supply and demand	Short Term Medium Term	Non initiated	Diverse Local Economy	City staff Non-profit sector Industry sector
TOURISM & RECREATION DEVELOPMENT				
30) Apply Resort Municipality Initiative funding to achieve economic development, workforce development, and industry sector development goals in alignment with the Resort Development Strategy, as updated from time to time.	Short Term Medium Term Long Term	Ongoing	Safe, Resilient & Healthy Communities Diverse Local Economy	City staff
31) Encourage partnerships for cooperative tourism marketing and destination management including exploring joint promotion and destination development activities with Tourism Revelstoke, RMR, and other key tourism operators.	Short Term Medium Term Long Term	Ongoing	Vibrant Arts & Culture Diverse Local Economy	City staff Non-profit sector Industry sector
32) Promote public back-country recreation access and connectivity, including maximizing opportunities for access associated with tourism operators, mountain tourism developments, and non-profit organizations.	Short Term Medium Term Long Term	Ongoing	Diverse Local Economy	City staff Non-profit sector Industry sector

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
33) Partner with Indigenous communities, CSRD, provincial agencies, and industry to undertake a community led backcountry recreation access planning process to promote shared stewardship of the lands and support backcountry recreation activities.	Short Term	Not initiated	Safe, Resilient & Healthy Communities Diverse Local Economy	City staff
COMMUNITY HEALTH & WELLBEING				
34) Incorporate Poverty Reduction recommendations into applicable bylaws and policies to address labour supply issues, affordable housing, and equitable access to employment, food, training, and community resources.	Short Term	Not initiated	Safe, Resilient & Healthy Communities	City staff
35) Form partnerships to engage in and support poverty reduction and community wellbeing efforts to address social issues including homelessness, affordable housing, childcare costs, and household food insecurity.	Short Term Medium Term Long Term	Ongoing	Safe, Resilient & Healthy Communities Sustainable Built Environment	City staff Non-profit sector
36) Collaborate with education and training providers on enabling opportunities for residents of all age groups as well as workers and volunteers.	Short Term Medium Term Long Term	Not initiated	Diverse Local Economy Safe, Resilient & Healthy Communities	City staff Non-profit sector Industry sector
37) Implement the Food Security Strategy, as updated from time to time, through	Short Term	Not initiated	Safe, Resilient & Healthy Communities	City staff Non-profit sector

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
community partnerships with related businesses and agencies.				Industry sector Community at large
38) Partner with local and regional stakeholders to reduce local child vulnerabilities both at the communitywide and neighbourhood levels.	Short Term Medium Term Long Term	Not initiated	Safe, Resilient & Healthy Communities	City staff Non-profit sector
39) Lobby senior governments and work with community partners to leverage greater funding for early learning and development, and development of a high quality, affordable and accessible childcare system.	Short Term Medium Term Long Term	Ongoing	Safe, Resilient & Healthy Communities	City staff Non-profit sector Community at large
40) Engage children and youth in community planning initiatives.	Short Term Medium Term Long Term	Ongoing	Sustainable Built Environment Safe, Resilient & Healthy Communities	City staff
41) Explore social procurement policies to align City purchasing with social goals.	Short Term	Not initiated	Safe, Resilient & Healthy Communities	City staff
COMMUNITY INFRASTRUCTURE ACTIONS				
GENERAL INFRASTRUCTURE				
42) Review and recommend updates to the City's Development Cost Charges Bylaw based on the findings of infrastructure master plans to ensure that new	Short Term	Not initiated	Safe, Resilient & Healthy Communities Sustainable Built Environment	City staff

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
development pays for the cost of providing infrastructure to service growth.				
43) Review the City's Subdivision, Development and Servicing Bylaw to modernize the bylaw, incorporate Master Municipal Construction Document (MMCD) standards and other best practises, develop complete street standards, and ensure that the community is building resilient infrastructure that will address the impacts posed by climate change.	Short Term	Not initiated	Sustainable Built Environment	City staff
44) Develop policies and frameworks to reduce GHG emissions with both public and private development.	Medium Term	Not initiated	Healthy Ecosystems	City staff
45) Incorporate energy management best practices, efficient equipment and monitoring systems into new civic buildings, community amenities and infrastructure to contribute to the City's goal of net zero emissions.	Short Term Medium Term Long Term	Ongoing	Healthy Ecosystems Sustainable Built Environment	City staff
TRANSPORTATION				
46) Consider amendments to the City's Zoning Bylaw parking regulations to explore reductions in surface parking requirements while simultaneously promoting alternative modes of transportation such as cycling.	Short Term	Not initiated	Sustainable Built Environment	City staff

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
47) Develop a parking management plan for the downtown area and explore the feasibility of closing streets to pedestrian only traffic while maintaining access to health services.	Medium Term	Not initiated	Sustainable Built Environment	City staff
48) Review the feasibility of additional crossings across the Illecillewaet River, including an alternative emergency access route out of the south part of the City in the event of floods, wildfires, or other natural disasters.	Short Term	In progress	Sustainable Built Environment Safe, Resilient & Healthy Communities	City staff
SOLID WASTE				
49) In coordination with the CSRD, develop and implement an organics collection system in effort to divert waste from landfills.	Short Term	In progress	Healthy Ecosystems	City staff
50) Explore the feasibility of bear-smart solid waste collection infrastructure (e.g. providing centralized bins, bearproof containers).	Short Term	In progress	Healthy Ecosystems Safe, Resilient & Healthy Communities	City staff
WATER				
51) Explore costs and feasibility for implementing water metering within the City.	Short Term	In progress	Healthy Ecosystems	City staff
52) Partner with stakeholders and promote educational opportunities within the community to develop watershed management plans for key water	Medium Term Long Term	Not initiated	Healthy Ecosystems Safe, Resilient & Healthy Communities	City staff Non-profit sector

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
resources including Greely, Hamilton, Bridge and Dolan creeks.				Community at large
53) Explore funding options to encourage the community to purchase rain barrels to manage rainwater on private lands.	Short Term	Not initiated	Healthy Ecosystems	City staff
SANITARY SEWER				
54) Explore the feasibility of implementing of a Local Area Service for neighbourhoods that are not connected to municipal sanitary services to improve development potential and reduce contamination.	Short Term Medium Term Long Term	In progress	Healthy Ecosystems Sustainable Built Environment	City staff
55) Work with Interior Health to monitor onsite septic systems and support actions from residents to correct non-functioning systems.	Short Term Medium Term Long Term	Ongoing	Healthy Ecosystems Sustainable Built Environment	City staff Non-profit sector Community at large
STORMWATER				
56) Update the City's Stormwater Master Plan to integrate opportunities for building resilient stormwater management infrastructure in response to the impacts of climate change.	Short Term	In progress	Healthy Ecosystems Sustainable Built Environment	City staff
LAND USE ACTIONS				
GENERAL LAND USE				

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
57) Review the commercial and industrial zones within the City's Zoning Bylaw to explore simplifying and expanding the list of permitted uses to support business.	Short Term	Not initiated	Diverse Local Economy	City staff
58) Maximize efficiencies in the City's permitting and licensing processes, simplify steps for applicants, and reduce wait times by undertaking a review of the development approval and business licensing processes.	Short Term	In progress	Diverse Local Economy	City staff
59) Improve flexibility and streamline approval processes for downtown business operators to support operations year-round including but not limited to food truck and patio regulations.	Short Term	In progress	Diverse Local Economy	City Staff
60) Review the City's Zoning Bylaw and consider amendments to the home occupation regulations to allow for more diverse, small-scale business activities within residential and mixed-use areas, where appropriate.	Short Term	Not initiated	Diverse Local Economy Sustainable Built Environment	City staff
61) Review the City's cash-in-lieu provisions for parking to ensure rates reflect the costs to construct necessary parking infrastructure.	Short Term	Not initiated	Sustainable Built Environment	City staff
62) Develop a Community Wildfire Protection Plan that aims to reduce fire hazards and	Short Term	Not initiated	Safe, Resilient & Healthy Communities	City staff Non-profit sector

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
examine the feasibility of establishing a Wildfire DPA.			Sustainable Built Environment	Community at large
63) Develop an Emergency Management Plan in collaboration with relevant agencies to ensure that the City remains well positioned to deal with emergency events.	Short Term	Not initiated	Safe, Resilient & Healthy Communities	City staff Non-profit sector Business sector Community at large
64) Remove existing barriers within the Zoning Bylaw to support the development of electric vehicle charging infrastructure.	Short Term	Not Initiated	Sustainable Built Environment	City staff
65) Work with interjurisdictional partners to advocate to the provincial government to create a separate tax classification for Short Term Rentals.	Short Term	Not initiated	Sustainable Built Environment	City staff
66) Work with local stakeholders and community groups to explore the feasibility of amending City bylaw to incorporate enhanced agricultural regulations that encourage urban agriculture such as permitting livestock within City boundaries on non-farmlands.	Short Term	Not initiated	Safe, Resilient & Healthy Communities	City staff Non-profit sector
67) Partner with the CSRD to improve interjurisdictional planning activities to ensure mutual benefit for effective land management on the boundaries of the City including preservation of agricultural land and other lands that support vital ecological functions.	Medium Term	Not initiated	Healthy Ecosystems Sustainable Built Environment	City staff

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
68) Partner with the CSRD to ensure compatible land uses and avoid conflicts on the boundary of the City.	Short Term Medium Term Long Term	Ongoing	Sustainable Built Environment	City staff
69) Consider rezoning under any residential, mixed use, or commercial land use designation outlined in Section 4.6 to accommodate institutional and non-profit development to provide services and amenities to the community, where appropriate.	Short Term Medium Term Long Term	Ongoing	Safe, Resilient & Healthy Communities Sustainable Built Environment	City staff
HOUSING				
70) Consider amendments to the City's Zoning Bylaw to regulate density in multifamily and mixed-use areas based on Floor Area Ratio as opposed to units per hectare to promote smaller unit and lot sizes.	Short Term	Not initiated	Sustainable Built Environment Safe, Resilient & Healthy Communities	City staff
71) Consider amendments to the City's Zoning Bylaw to improve the functionality of the standard residential and mixed-use zones to support diversified housing for residents and to reduce the reliance on comprehensive development zones.	Short Term	Not initiated	Sustainable Built Environment Safe, Resilient & Healthy Communities	City staff

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
72) Consider amendments to the City's Zoning Bylaw to remove single-detached dwellings as a use in medium and high density zones, and to combine the existing single-family and two-family zones to promote modest increases in density with infill.	Short Term	Not initiated	Sustainable Built Environment Safe, Resilient & Healthy Communities	City staff
73) Waive Public Hearing requirements for rezoning applications facilitating housing projects when in alignment with the OCP.	Short Term Medium Term Long Term	Ongoing	Safe, Resilient & Healthy Communities	City staff Community at large
74) Explore the development of a bylaw and / or policy to allow density bonusing for cash-in-lieu of affordable housing units and consider establishing a housing reserve fund to support construction of affordable housing in partnerships with all levels of government and non-profit organizations.	Short Term	Not initiated	Sustainable Built Environment Safe, Resilient & Healthy Communities	City staff
75) Work with the province and federal governments to support affordable, rental, and supportive housing projects.	Short Term Medium Term Long Term	Ongoing	Safe, Resilient & Healthy Communities	City staff Non-profit sector Community at large
76) Determine feasibility and criteria for tax incentives, where possible, for affordable housing projects.	Short Term	Not initiated	Safe, Resilient & Healthy Communities	City staff

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
77) Secure potential buildings and sites for affordable and financially self- sustaining housing through partnerships, joint grant applications, allocation of housing reserve funds, and long-term low-interest financing through BC Housing.	Short Term Medium Term Long Term	Ongoing	Sustainable Built Environment Safe, Resilient & Healthy Communities	City staff Non-profit sector
78) Expand and enhance the diversity of residential, non-market ownership and rental housing types consistent with a Housing Action Plan to meet the needs of all residents and the workforce across every stage of life, while delivering on affordability, liveability, and supportive housing priorities.	Short Term Medium Term Long Term	Ongoing	Sustainable Built Environment Safe, Resilient & Healthy Communities	City staff Non-profit sector Industry sector
79) Monitor the impact from Short Term Rentals on housing price / availability and pursue proactive and reactive enforcement for non-compliant Short Term Rentals, in alignment with City bylaw and policies.	Short Term Medium Term Long Term	Ongoing	Safe, Resilient & Healthy Communities	City staff
80) Develop a Housing Action Plan that incorporates feedback from the community, non-profit organizations, and industry to facilitate development of affordable, rental, and supportive housing projects on City owned lands that provides a range of options for a wide variety of age groups.	Short Term	In progress	Sustainable Built Environment	City staff
81) Continue to develop partnership opportunities with local service providers	Short Term Medium Term	Ongoing	Safe, Resilient & Healthy Communities	City staff Non-profit sector

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
to better support individuals at risk of experiencing homelessness.	Long Term			
82) Identify opportunities for municipal policies and programs to address homelessness and support those experiencing homelessness.	Short Term	Not initiated	Safe, Resilient & Healthy Communities	City staff Non-profit sector
83) Develop a mobile home park conversion policy to guide any applications for redevelopment that includes a focus on mitigating impacts to existing residents.	Short Term	Not initiated	Safe, Resilient & Healthy Communities	City staff
HERITAGE CONSERVATION				
84) Commit to and prepare a comprehensive work plan for the implementation of the Heritage Management Plan over the short and long term. Conduct a review of the Heritage Management Plan every five years.	Short Term Medium Term Long Term	Not initiated	Vibrant Arts & Culture	City staff
85) Update and expand the City's Community Heritage Register as a key planning and management tool for heritage resources in Revelstoke.	Short Term	Not initiated	Vibrant Arts & Culture	City staff
86) Undertake a review and recommendations including but not limited to amendments to the Revelstoke Station Heritage Conservation Area Statement of Significance, Design Guidelines, and potential boundary extension.	Short Term	Not initiated	Vibrant Arts & Culture	City staff

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
87) Building on the recommendations in the Heritage Management Plan, explore opportunities to incentivize retrofits to heritage buildings that improve energy efficiency and reduce GHG emissions that do not negatively impact the exterior character defining elements.	Medium Term	Not initiated	Vibrant Arts & Culture	City staff Community at large
88) Develop policies and tools in consultation with Indigenous partners to educate the public and developers about archeological resources and protocols for when these resources are unearthed.	Short Term	Not initiated	Vibrant Arts & Culture Safe, Resilient & Healthy Communities	City staff
ENVIRONMENT				
89) Develop a comprehensive Hillside DPA to incorporate into the OCP.	Short Term	Not initiated	Sustainable Built Environment Healthy Ecosystems	City staff
90) Work with community partners to monitor ecosystem health, set ecosystem protection targets, as well as track ecological value and natural assets over time as the City experiences growth.	Short Term Medium Term Long Term	Not initiated	Health Ecosystems	City staff Non-profit sector Community at large
91) Maintain and update Revelstoke's inventory and classification of environmentally sensitive areas and associated environmental DPA guidelines.	Short Term	Not initiated	Sustainable Built Environment Healthy Ecosystems	City staff Non-profit sector Industry sector

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
92) Pursue amendments to the City's zoning bylaw to consider the creation of an environmental zone that is intended to support preservation of vital ecological functions and align with the OCP land use strategy.	Short Term	Not initiated	Healthy Ecosystems	City staff
93) Initiate a Climate Action Plan to develop strategies to reduce GHG emissions, provide options for citizen participation, and incorporate adaptation measures into future plans to address impacts of climate change.	Short Term Medium Term	Not initiated	Healthy Ecosystems Safe, Resilient & Healthy Communities	City staff
NEIGHBOURHOODS				
94) Create the Arrow Heights Neighbourhood Plan to guide future development within the Arrow Heights Neighbourhood and provide more specific guidelines for development patterns and transitions with the Resort Neighbourhood.	Short Term Medium Term	Not initiated	Sustainable Built Environment	City staff
95) Explore the feasibility of extending sanitary services to all residents in the Arrow Heights neighbourhood.	Short Term	In progress	Healthy Ecosystems Sustainable Built Environment	City staff
96) Explore the feasibility of extending sanitary services to the Big Eddy Neighborhood to allow for increased infill development.	Short Term	Not initiated	Sustainable Built Environment	City staff

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
97) Identify wildlife habitat areas and investigate appropriate conservation tools to preserve them.	Short Term	Not initiated	Healthy Ecosystems	City staff Non-profit sector
98) Work with Indigenous partners to identify archeological resources in the Big Eddy area.	Short Term	Not initiated	Safe, Resilient & Healthy Communities Vibrant Arts & Culture	City staff
99) Develop a Downtown plan that includes design guidelines to ensure that Revelstoke maintains its unique small-town character as new development and renovations to existing buildings occur.	Medium Term	Not initiated	Vibrant Arts & Culture Sustainable Built Environment	City staff
100) Work and collaborate with property owners to improve awareness of Revelstoke’s unique heritage to ensure its long-term preservation.	Short Term Medium Term Long Term	Ongoing	Vibrant Arts & Culture Sustainable Built Environment	City staff Community at large
101) Create the Clearview Heights Neighbourhood Plan that includes a cost-analysis for servicing as well as a slope / soil suitability report.	Medium Term	Not initiated	Sustainable Built Environment Healthy Ecosystems	City staff
102) Explore opportunities for improved pedestrian and cycling connections from Columbia Park across the highway to improve overall connectivity to the Farwell – Mountainview neighbourhood.	Short Term	Not initiated	Sustainable Built Environment Safe, Resilient & Healthy Communities	City staff

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
103) Review Scenic Corridor DPA guidelines to ensure that as the area adjacent to Victoria Road transitions into mixed-use and / or higher density residential, that this corridor projects a high-quality aesthetic.	Short Term	Not initiated	Sustainable Built Environment Safe, Resilient & Healthy Communities	City staff
104) Review existing DPA guidelines to explore opportunities to incorporate unique Revelstoke character defining elements into new construction and alterations to existing buildings.	Short Term	Not initiated	Vibrant Arts & Culture	City staff
105) Create Johnson Heights Neighbourhood Plan to review feasibility and infrastructure requirements for a larger, comprehensive mixed-use development concept, and opportunities for affordable housing.	Short Term	In progress	Sustainable Built Environment Safe, Resilient & Healthy Communities	City staff
106) Promote enhanced safety measures and advocate for a reduced speed limit on Highway 1 within the Johnson Heights Neighbourhood.	Short Term Medium Term	Ongoing	Safe, Resilient & Healthy Communities	City staff Community at large
107) Partner with community groups and non-profit organizations to review opportunities for improving access to recreation amenities while ensuring that sensitive environmental areas remain undisturbed.	Short Term Medium Term Long Term	Ongoing	Healthy Ecosystems	City staff Non-profit sector
108) Work with RMR and other property owners within the lands designated as	Medium Term	Not initiated	Healthy Ecosystems	City staff

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
resort to re-examine the Revelstoke Mountain Development Guidelines. Consider the development of a separate OCP for the resort to ensure the objectives and expectations of the community will continue to be met as the resort grows.			Sustainable Built Environment	Industry Sector
109) Explore the feasibility of developing a community center, cultural amenities, or additional recreational uses for the community within Southside Neighbourhood.	Short Term	Not initiated	Sustainable Built Environment Safe, Resilient & Healthy Communities	City staff
110) Develop a master plan for City-owned lands within Southside to guide future development that supports the long-term needs of the community.	Short Term	Not initiated	Sustainable Built Environment Safe, Resilient & Healthy Communities	City staff
111) Develop a zone that is compatible with the Resort Fringe land use designation to allow properties within the Thomas Brook Neighbourhood to develop in a manner compatible with adjacent resort operations.	Short Term	In progress	Sustainable Built Environment Diverse Local Economy	City staff
112) Partner with Indigenous communities, industry, and the provincial government, to advocate for the responsible management of gravel resources while preserving sensitive environmental areas within the Westside Road Neighbourhood.	Short Term Medium Term Long Term	Ongoing	Healthy Ecosystems Safe, Resilient & Healthy Communities	City staff Non-profit sector Industry sector Community at large

ACTION ITEM	TIMING	STATUS	COMMUNITY GOAL(S)	RESPONSIBILITY
113) Explore feasibility of developing a potential technology park on Section 17 lands adjacent to Westside Road including but not limited to servicing constraints.	Short Term	Not initiated	Diverse Local Economy	City staff